

**15 November 1971**

**General W. C. Westmoreland**  
**Chief of Staff, U.S. Army**  
**Room 3E668, Pentagon**  
**Washington, D.C. 20310**

**Dear General:**

Thank you most sincerely for the fine luncheon on November 15. It was another in a long line of courtesies you have extended to me, doubly moving as it included so many good friends with whom I had the honor and pleasure of working in Vietnam under your and General Abrams' command. Thank you also for the photograph and copy of your Report, so warmly inscribed. I will treasure these as memories of great work together.

Taking a Washington practice to heart, I attach hereto a form of "extension of remarks" made by me at the luncheon, for your possible interest and further use. It is an attempt to articulate some of the lessons I think we learned in Vietnam, so we need never be faced with a similar problem again.

Thank you again for the luncheon, and for the pleasure of being considered a member of your team.

Sincerely,

/s/ William E. Colby

**William E. Colby**

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